



Terms of Reference: Baseline Data and Targeting Setting for Country Programming Papers of the IGAD Drought Disaster Resilience and Sustainability Initiative (IDDRSI)

1. Background

The IGAD Drought Disaster Resilience and Sustainability Initiative (IDDRSI) is a holistic and comprehensive plan aimed at building the resilience of vulnerable communities to the effects of recurrent droughts in the IGAD region. IDDRSI arose from a collective decision made in 2011 by IGAD Member States, Development Partners, implementing agencies, and other actors and stakeholders committed to the objective of expeditiously ending drought emergencies in the Horn of Africa region. The implementation of IDDRSI started immediately after this decision was made and has progressed through different interventions on various fronts and to different extents under the general leadership and coordination of the IGAD Secretariat. Guided by a common IDDRSI strategy, the efforts to end drought emergencies have involved the concerted promotion and execution of policies, programmes and coordinated actions throughout the IGAD region, supported within a framework of enhanced international partnership, aligning humanitarian interventions with long-term development investment.

The implementation of IDDRSI in each IGAD Member State involves different ministries, sectors, partners, actors, stakeholders and intervention scenarios with different methodologies and support frameworks; therefore, it requires coordination to enhance cooperation and synergy, avoid possible duplication and identify gaps while facilitating concerted action across the region. Thus, the necessity and significance of the coordination role being played by the IGAD Secretariat in the implementation of IDDRSI are defined by the universal character of the drought resilience initiative, which demands the concerted action of all countries, sectors, partners and stakeholders in the region. Inter-connected coordination mechanisms at local, national and regional levels required for the harmonised implementation of IDDRSI have been established in all IGAD Member States in accordance with agreements reached within the framework of the IDDRSI Platform. Although individual governments are responsible for implementing drought resilience interventions through Country Programming Papers in their respective countries, ensuring the achievement and impact of enhanced resilience and sustainability is the shared, collective concern of all countries in the region. The actions may be national, but the thinking is regional. Similarly, flagship projects guided by the Regional Programming Paper are collectively developed by countries sharing common boundaries.

IGAD received a multi-year capacity development to Strengthen the Coordination and Implementation of the IDDRSI (SCII) project supported by the Government of Sweden since

October 2019. The project's first phase was implemented from October 2019 to March 2023. The Second phase of the project began in April 2023 for a period of two years.

IGAD provided continuous capacity development to experts of its Member States through the SCII. During Phase 1 of the project, the following key achievements were made:

- A result-based management was successfully introduced in all seven Member States. As a result, the key indicators for monitoring the mainstreaming and implementation of CPPs in the National Development Plans in all the countries were identified for eight IDDRSI priority intervention areas (PIAs). Based on the CPPs indicators, relevant indicators for the Regional Programming Paper and the IDDRSI Result frameworks were identified, which will link data collection at the country level with the regional level. The foundation of this work was the establishment of the National Experts Panels (NEP) in all Member States, which was achieved in 2020. The members of the NEP increased over time through consultation with agencies and ministries that were not active in the IDDRSI activities but undertaking resilience projects in their domains. Currently, there are a total of 186 (130 males, 56 females) NEP members in the region. This milestone allowed the formation of an expert group represented by all IDDRSI implementing ministries and agencies along eight Priority Intervention Areas and essential supporting agencies, such as Planning and Finance and the National Bureaus of Statistics.
- Alignment of CPPs with the National Development Plans, using the Key Performance Indicators (KPI) through a participatory process, was the first step in developing the Country Programming Papers (CPPs) M&E framework, which is one of the gaps during Phase 1 of IDDRSI. The initial mainstreaming of the CPP elements was carried out through linkages at multiple layers.
- The mainstreaming of the CPPs M&E Plan has reached an advanced stage by filling the baseline and targets for most countries, critical elements for result-based reporting.

2. Objectives of the Assignment

The assignment aims to generate baseline data for eight Priority Intervention Areas of Country Programming Papers in Djibouti, Somalia, and South Sudan. Moreover, the assignment will set feasible targets through a participatory discussion with key stakeholders in each country.

Specific Objectives of the consultancy are:

1. To generate baseline data per indicator outlined in the CPPs monitoring and evaluation frameworks of CPPs of targeting countries.
2. To establish targets for performance indicators at the mid-term of the CPPs and the end of implementation of the current phase of CPPs.
3. Improve indicators in the result framework and M&E Plan for each outcome for all target countries.
4. To develop data collection formats/templates for CPPs in each country that cover outcomes of all PIAs.

3. Baseline Target Audience

Country Programming Papers have eight priority areas, each with several outcomes. The focus of the CPPs as a programming framework is at the outcome level. Outputs will be addressed by projects targeted to deliver relevant outcomes in each priority intervention area. Therefore, the target audience of the baseline data will be various projects within the priority intervention areas implemented in the Arid and Semi-Arid lands that should be identified with country teams in Djibouti, Somalia and South Sudan in consultation with the PCPD/IDDRSI PCU. Institutions and stakeholders implementing those projects will be the direct target audience, in addition to stakeholders coordinating and financing IDDRSI in the Member States.

4. Specific Activities

A qualified consultant will undertake the following specific activities.

1. Prepare an inception report describing how he/she will execute the assignment.
2. Identify project portfolios that will contribute to the CPPs in each country.
3. Gather and review all necessary documents, such as Country Programming Papers of the targeted countries, M&E result framework, monitoring and evaluation plan, and background documents such as IGAD Strategy, IDDRSI Strategy, and Regional Programme Paper.
4. Data collection plan (data sources such as groups and individuals by country and location).
5. In consultation with the IDDRSI PCU, prepare a detailed work plan and budget for the baseline survey in the county of assignment.
6. Undertake a baseline survey according to the approved work plan.
7. Prepare and submit a draft report for review based on an outline developed in consultation with the IDDRSI PCU.
8. Identify key targets to be achieved at the mid-term and end of the project implementation with data requirements consistent with the data collection format.

5. Expected Outputs

The Consultants will provide the following deliverables:

- An inception report with a detailed work plan, appropriate methodology, sampling design, time frame, and the roles and responsibilities of each consultant.
- Draft a report on the baseline and target based on the agreed format with IGAD.
- Presentation (PPT) of the key findings to the stakeholders.
- The final report will be submitted within seven days after presenting key findings to IGAD/Stakeholders.

6. Methodology

A methodology to define baseline data and target for a programming framework such as the Country Programming Papers that has multiple priority interventions and is delivered by dozens of projects requires a tailor-made methodology address all outcome areas of the eight Priority

Intervention Areas. Therefore, the consultant will develop the methodology for data collection through consultation with IGAD and representatives of the targeted countries, which will be finalised at the inception stage.

7. Required Qualifications, Experience and Skills

Interested Individual Applicants should possess the following qualifications and experience. Please apply only to one of the three targeted countries. These are Djibouti, Somalia and South Sudan. Applications for more than one country are not acceptable.

Qualifications

- M.Sc or PhD in Economics, Agricultural Economics, Statistics, Monitoring and Evaluation. Combined specialisation in the above fields would be an advantage.

Experiences

- Minimum ten years' experience designing, implementing, managing and coordinating baseline surveys/research/assessment/etc.
- The consultants should have excellent academic and research backgrounds and have a proven record of accomplishment in conducting similar assignments.
- Research experience on resilience at community, national, and regional levels; institutional capacity development; gender mainstreaming, food security, partnership, designing M&E systems for projects and programmes,
- Experience in designing and monitoring multi-sectoral programmes and strategies.
- Experience of the IGAD Region.

8. Duration of the Assignment

The assignment is for 25 days and will be spread over two months (60 days) starting from the date of signing a contract with IGAD.

9. Reporting Line and IGAD's Role

The selected consultant will report to the Director of Planning, Coordination, and Partnership Division (PCPD) at IGAD through the Regional Programming Coordinator of the IDDRSI PCU, who will be the technical focal person.

IGAD will provide the following to ensure the smooth implementation of the assignment.

1. Provide the required internal documents for review by the consultants.
2. Monitor the quality of the progress of the assignment.
3. Facilitate the communication of the consultants with targeted IGAD Member States.

10. Requirements for Application

Interested Individual Consultants who are citizens of the IGAD Member States are invited to submit their Expression of Interest (EOI) with their CVs.

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