



IPPSHAR PROGRAMME LOGICAL FRAMEWORK

Explanatory remark:

While the existing Logframe details indicators for each activity line, the new approach of the simplified M&E Framework keeps the programme logic intact while dividing results into three activity areas:

1. Addressing drivers of conflict and insecurity, 2. Strengthening institutional capacity, 3. Advancing the policy agenda.

Each of these activity areas have a certain number of relevant indicators (including the relevant EUTF indicators). The new Framework also measures some higher level outcome indicators.

IPPSHAR Ref. No.	LOGIC OF INTERVENTION
Programme Goal	Contribute to achieving sustainable peace, security and stability for the attainment of economic integration and development of the IGAD region
Programme Area (PA) 1	CEWARN, Conflict Prevention, Management and Resolution
Specific objective 1	To enhance the IGAD CEWARN systems, so that there is an improvement in the quantity and quality of the information collected, in data analysis, and early response action
Result 1.1	Better and faster data gathering, analysis, anticipation, and dissemination
Work Package (WP) 1.1.1	Better and faster gender responsive and social/vulnerability sensitive data gathering, analysis, anticipation and dissemination
Milestone 1.1.1a	Annual review of the integrated CEWARN Data collection, process and analysis system, including review of the quality of report delivered, quality of the data, and an assessment of the linkages between the data and analytical products. The review will include recommendations for the expansion of the system to other areas. First report delivered during the inception phase, and others - subsequently every three quarters until the end of the action.
Milestone 1.1.1b	IT equipment purchased for CSO
Milestone 1.1.1c	Periodic reviews of the implementation of GIS in regard to gathering function, including subscription licences and capacity development for collectors and users. First review during the inception phase, and others - subsequently every four quarters until the end of the action
1.1.1.1	Annual review of the Integrated CEWARN data collection, process and analysis system including review of the quality of and the linkage between data and analytical products
1.1.1.2	Establishment & adjustments of decision making processes as well as adjustment of EW products based on outcomes of annual reviews
1.1.1.3	Maintenance and periodic upgrade of data collection system
1.1.1.4	Gradual expansion of CEWARN data collection & analysis system in seven (7) MS countries.
1.1.1.5	Refresher/introduction trainings for users (CSO, CEWERUs, situation rooms, local information collection networks) on the Integrated CEWARN data collection and analysis system
1.1.1.6	Purchase of requisite IT equipment (computers, software) for CSOs (Civil Society Organization) to support data collection, analysis, and reporting
1.1.1.7	Implementation of the SMS based information collection
1.1.1.8	Periodic reviews and expand the implementation of GIS in regard to data gathering function, including capacity development for collectors and users & subscription of licenses
1.1.1.9	Production and dissemination of GIS products such as conflict atlas. This includes data validation
Work Package (WP) 1.1.2	Building a gender and social/vulnerability sensitive conflict analytical capability
Milestone 1.1.2a	Identification of NRIs and orientation on integrated CEWARN data collection and analysis system, carried out during the inception phase of the action
1.1.2.1	Development of country specific conflict profiles and reporting for 7 MS countries
1.1.2.2	Identification of NRI and orientation on Integrated CEWARN data collection and analysis systems
1.1.2.3	Production of country specific analytical products (including trend analyses) by research institutes in conjunction with CEWERUs
1.1.2.4	Convene national and regional scenario building exercises with regional experts
1.1.2.5	Periodic and uniquely occurring/or not occurring thematic research based on reports received
1.1.2.6	Exchanges visits with other African RECs
1.1.2.7	Capacity development to enhance analytical capacity of NRIs, CEWERUs and CEWARN Unit
Work Package (WP) 1.1.3	Disseminating CEWARN decision support products
Milestone 1.1.3a	CEWARN outreach/communication strategy
1.1.3.1	Development of a CEWARN outreach/communication/information dissemination strategy

1.1.3.2	Regular dissemination of EW products
1.1.3.3	Regular production of PR materials which includes brochures, branding materials, abstract booklets, etc.
1.1.3.4	Improve electronic documentation and cataloguing of books, files, reports to enhance accessibility
Result 1.2	Strengthened operational capabilities and systems of national Conflict Early Warning Units (CEWERUs) and effective linkage to the regional level
Work Package (WP) 1.2.1	Enhancing CEWERU capabilities
Milestone 1.2.1a	CEWERU's capacities needs reviewed/assessed and capacity development plan developed during the inception phase of the action
1.2.1.1	Annual review of CEWERU's institutional and implementation capacity
1.2.1.2	CEWARN/CEWERUs Annual Participatory Learning Forums linked to annual reviews and planning
1.2.1.3	Convene joint CEWERUs/CEWARN Unit implementation review and or planning workshop
1.2.1.4	Support the implementation of CEWARN M&E system in MSs
1.2.1.5	CEWARN Field visits to monitor CEWERUs implementation progress
1.2.1.6	Upgrade the CEWARN web-site and Social media platforms and linking with CEWERUs websites
1.2.1.7	Missions by CEWERU Liaison Officer to support CEWERUs EW & Response missions
1.2.1.8	Strengthen CEWERUs/CEWARN capacities in social inclusion & gender mainstreaming
Result 1.3	Initiatives formulated in response to CEWARN early warning
Work Package (WP) 1.3.1	Strengthen the early response system
Milestone 1.3.1a	Assessments of local, national, and regional response framework/strategies including the review of CEWARN and CEWERUs response strategies made. Assessment report produced in the inception phase
1.3.1.1	Assessment of local, national, and regional response frameworks/ strategies including Review CEWARN and CEWERU response strategies
1.3.1.2	Strengthen the capacity of CEWERUs in enhancing their contribution to the national response frameworks/ strategies
Work Package (WP) 1.3.2	Engagement with policy and decision-makers
Milestone 1.3.2a	Annual CEWARN national and regional stakeholder forums on conflict early warning response issues convened as basis for the new P&S strategic planning processes
1.3.2.1	CEWARN CPS-Committee of Permanent Secretary & TCEWR-Technical Committee on Early Warning and Response meetings
1.3.2.2	Review of overall CEWARN Unit internal progress and/or planning retreats
1.3.2.3	Convene annual and ad hoc CEWARN national and regional stakeholders forum on conflict early warning and response issues
1.3.2.4	Implement follow up actions based on stakeholders meetings
1.3.2.5	CEWARN (especially the Director) advocacy missions
Work Package (WP) 1.3.3	Financial and technical support for local and cross-border participatory processes related to civilian peace building, conflict prevention and resolution and community peaceful co-existence
Milestone 1.3.3a	Revised RRF approved by the relevant IGAD organs and accepted by donors to be in line with international standards of the implementation
1.3.3.1	Support projects through RRF initiated and implemented by local peace committees and CSOs
1.3.3.2	Rapid Response Fund (RRF) Steering Committee Meetings
1.3.3.3	Training for facilitator trainers (CPRM Training)
1.3.3.4	Review and adjustment of Rapid Response Fund financing mechanism
1.3.3.5	Orientation and training on revised Rapid Response Fund financing mechanism
Work Package (WP) 1.4.1	Implementation Capacity Development
1.4.1.1	Project Implementation Experts
Programme Area (PA) 2	IGAD Security Sector Programme (ISSP) and Transnational Security Threats (TST)
Specific objective 2	To enable IGAD and national governments in the region to predict, prevent, and address transnational security threats
Result 2.1	Enhanced regional cooperation and coordination to prevent and address transnational security threats

Work Package (WP) 2.1.1	Development of a regional policy, strategy and action plan to prevent and address identified TSTs at regional and national levels
Milestone 2.1.1a	A regional comprehensive TSTs assessment made
Milestone 2.1.1b	Assessment of national resources, assets, and best practices of MS for common/shared benefits made
Milestone 2.1.1c	Impact assessment of previous ISSP interventions in all MS assessment made
Milestone 2.1.1d	Regional TSTs policy and strategy
Milestone 2.1.1e	Develop and promote regional action plan on preventing and managing TSTs at regional and national level in a coordinated and harmonised manner based on the findings of the assessments and in an inclusive, gender and conflict sensitive approach/manner and in full respect of human rights, good governance, and civilian oversight
Milestone 2.1.1f	Review of the regional TSTs policy and strategy and outline recommendation for the next P&S strategy (2021-2026)
2.1.1.1	Regional comprehensive transnational security threats (TSTs) assessment incl. recommendations for policy, strategy and action plan
2.1.1.2	Assess national resources/assets and best practices of MSs for common/shared benefits by MSs which will be reflected in the regional policy, strategy and action plan
2.1.1.3	Impact assessment on previous ISSP interventions in all MSs to inform the regional TSTs policy, strategy and action plan
2.1.1.4	Develop and promote a regional TSTs policy and strategy to enhance regional soft power capabilities, coordination and partnerships to prevent and address TSTs at regional and national level in a coordinated and harmonised manner in full respect of human rights, good governance, and civilian oversight
2.1.1.5	Develop and promote regional action plan on preventing and managing TSTs at regional and national level in a coordinated and harmonised manner based on the findings of the assessments and in an inclusive, gender and conflict sensitive approach/manner and in full respect of human rights, good governance, and civilian oversight
2.1.1.6	Review of existing national criminal information system (CIS) and reporting systems
2.1.1.7	Member States Criminal Justice Sector (CJS) and Security Institutions' capacity needs assessment including outlining policy and action recommendations
2.1.1.8	Assessment on national security and law enforcement institutions on Security Sector Reform/Transformation (SSR/T) and demobilisation, rehabilitation and reintegration of former combatant including outlining recommendations for policy and action to improve good governance and civilian oversight
2.1.1.9	Support IGAD government institutions in formulating/updating their SSR/T and disarmament demobilisation and reintegration (DDR) strategies for Somalia and South Sudan to strengthen national institutions and to improve good governance and civilian oversight
2.1.1.10	Review of the regional TSTs policy and strategy and outline recommendation for the next P&S strategy (2021-2026)
Work Package (WP) 2.1.2	Implementation of the regional TSTs policy and strategy
Milestone 2.1.2a	Three regional conventions/forums for judiciary officials, prosecutors and police investigators to establish professional networks organised
2.1.2.1	Based on the findings and recommendations of the review, develop and promote a transition guidelines and action plan on how to develop a standardised criminal justice information system (CIS)
2.1.2.2	Develop and promote IGAD protocol/convention on the establishment of regional CJS platform to enhance regional cooperation and coordination among civilian law enforcement agencies and the judiciary for preventing and addressing criminal activities
2.1.2.3	Organise and facilitate annual inter-ministerial forums of senior CJS chiefs to consolidate efforts against TSTs and enhance regional cooperation and coordination
2.1.2.4	Organise 3 regional convention/forum for judiciary officials, prosecutors and police investigators each to establish a network of professionals with clear mandate, working guidelines/protocols, communication and organisation
2.1.2.5	Organise three annual meetings (forums) for the professional networks of judges, prosecutors and crime investigators separately (following their establishment in 2018)
2.1.2.6	ODA (Official Development Assistance) eligible Support to the implementation of the P/CVE Strategy
Result 2.2	Strengthened institutional and human capacity of IGAD and national governments to effectively address TSTs
Work Package (WP) 2.2.1	Enhance IGAD's and government institutions' capacity to effectively prevent and manage TSTs
Milestone 2.2.1a	Comprehensive capacity development strategy in line with the regional TSTs policy strategy and action plan delivered
Milestone 2.2.1b	Capacity action plans implemented and complementary mechanism for monitoring and mentoring established
2.2.1.1	Design a comprehensive gender responsive capacity development packages in line with the regional TSTs policy strategy and action plan
2.2.1.2	Implementation of the capacity development package
2.2.1.3	Develop and regularly update a database of all trainees/participants and institutionalise post-training follow up and mentoring mechanism
2.2.1.4	Specific assessment studies that review existing frameworks, capabilities, practices, limitations on cyber security, human trafficking and migrant smuggling efforts and achievements on 3 selected border areas from the human security perspective
2.2.1.5	P/CVE initiatives for non-state actors, focusing on communication and counter-messaging
2.2.1.6	Capacity development activities for Government Institutions as well as Non-State Actors in developing counter messages and alternative narratives
Result 2.3	Progress made towards ratification, domestication and implementation of regional and international instruments that relate to transnational security threats
Work Package (WP) 2.3.1	Promoting and facilitating signing, ratification and implementation of regional and international laws, policies and strategies
Milestone 2.3.1a	Report of the assessment on the status of ratification and domestication of international and regional normative frameworks on TST delivered
Milestone 2.3.1b	High-level consultative visits by IGAD to its MS to promote ratification of IGAD Mutual Legal Assistance and the Extradition Treaty held
2.3.1.1	Assessment of the status of ratification and domestication of international and regional normative frameworks on TSTs in general as well as country specific
2.3.1.2	High level consultative visit by IGAD to its member states to promote the ratification of IGAD Mutual Legal assistance and Extradition treaty
2.3.1.3	Establishment of follow up mechanisms to support the ratification and implementation of regional legal frameworks, policies, decisions and agreements
2.3.1.4	Conduct regional and national training courses/workshop to promote and sensitise on regional and international normative frameworks

Work Package (WP) 2.4.1	Implementation Capacity Development
2.4.1.1	Project Implementation Experts
Programme Area (PA) 3	Preventive Diplomacy and Mediation and civil peacebuilding
Specific objective 3	To enhance the capacity of IGAD and national governments of the region on preventive diplomacy, mediation and civilian peacebuilding
Result 3.1	IGAD better equipped to engage in mediation
Work Package (WP) 3.1.1	Financial and technical support for preventive diplomacy, mediation and civilian peacebuilding
3.1.1.1	Creation of funding mechanism for financing mediation activities fund to tackle preventive diplomacy and mediation (see activity 4.1.2.1)
3.1.1.2	Implementation of preventive diplomacy and mediation activities through technical support and the funding mechanism
Work Package (WP) 3.1.2	Development of a regional mediation protocol and strengthening of the existing mediation Support Unit (MSU)
Milestone 3.1.2a	Regional protocol for preventive diplomacy and mediation developed
Milestone 3.1.2b	The roster of mediators updated and a new roster of technical experts created
3.1.2.1	Develop a regional protocol on preventive diplomacy and mediation
3.1.2.2	Review and adjustment of existing roster of mediators and establishment of new roster of technical experts and development of the respective remuneration guidelines
3.1.2.3	Gender responsive Training for mediators and experts from the roster
3.1.2.4	Promotion of women participation in peace processes through implementation of UNSC 1325 and follow up resolution
3.1.2.5	Ascertainment of lessons learned from IGAD-led mediation efforts in the region and support further country specific interventions.
Work Package (WP) 3.1.3	Complementary support for civilian peace-building processes and efforts in Somalia and South Sudan
Milestone 3.1.3a	Review of EU support to peacebuilding efforts in Somalia and South Sudan
Milestone 3.1.3b	Comprehensive Programme document developed
3.1.3.1	Review of the EU support to Peace Building efforts in Somalia and South Sudan
3.1.3.2	Based on the outcome of the review, a comprehensive programme will be designed under the lead of IGAD for implementation by IGAD and/or other partners for provision of support to Somalia and South Sudan
3.1.3.3	Support political dialogue for effective transition to peace and national reconciliation process through mobilising all stakeholders and CSOs for complementary actions
3.1.3.4	Assistance in re-building and strengthening of federal and decentralized governance structures, inter-alia technical support to parliament, public administration, law enforcement agencies and the judiciary to improve good governance and civilian oversight
3.1.3.5	Support high level political consultations with member states on conflict and security issues, mainly related to South Sudan and Somalia
Result 3.2	Government institutions of the IGAD region strengthened to engage in mediation
Work Package (WP) 3.2.1	Promotion of mediation at the national level
Milestone 3.2.1a	A capacity action plan based on the assessment of national capacities on conflict prevention, mediation and peacebuilding made
3.2.1.1	Develop an action plan based on the assessment of national capacities on conflict prevention, mediation, and peace building
3.2.1.2	Design a comprehensive gender/vulnerability sensitive capacity development packages in line with the action plan
3.2.1.3	Implementation of capacity development of national institutions, women, youth groups and civil society organizations on conflict prevention and mediation skills
3.2.1.4	Assistance to government institutions to develop national strategies for peaceful conflict resolution and mediation in line with the regional strategic guidance for mediation
Result 3.3	Regional centre of excellence on preventive diplomacy created by transforming the Institute of Foreign Services (IFS) in Djibouti
Work Package (WP) 3.3.1	Creation of the Centre of Excellence on preventive diplomacy in Djibouti
Milestone 3.3.1a	5-year strategy including a business plan for IFS made
Milestone 3.3.1b	Regional protocol on the integration of the centre to IGAD and endorsement processes developed
3.3.1.1	Develop 5 years strategy including a business plan for IFS
3.3.1.2	Development of regional protocol on integration of the centre to IGAD and endorsement processes
3.3.1.3	Curriculum development for the courses and reviews
3.3.1.4	Review and adjustment of the institutional internal systems and processes
3.3.1.5	Implementation of courses according to business plan

3.3.1.6	National and Regional Seminars on "diplomacy for Regional integration"
Work Package (WP) 3.4.1	Implementation Capacity Development
3.4.1.1	Project Implementation Experts
Programme Area (PA) 4	Coordination and Management
Sub Programme Area (SP) 4	Streamlined structures and systems
Specific objective 4	To enhance the implementation effectiveness of IGAD's Peace and Security Division and units
Result 4.1	IGAD is adequately staffed with an effective operational and management structure in place to implement its Peace and Security strategy 2016-2020
Work Package (WP) 4.1.1	Support for the implementation of streamlined structure and systems for the Peace and Security Strategy in the context of and complementary to ISAP
Milestone 4.1.1a	IGAD P&S human resources and implementation effectiveness assessment report including recommendations for sustainable/core staffing
Milestone 4.1.1b	Improved working modalities/process and staffing structure presented for the decision of the IGAD Executive Secretary
Milestone 4.1.1c	Operational manual to improve systems and processes within the Peace & Security Division and units and promote effective synergies and coordination of operation procedures approved and implemented
Milestone 4.1.1d	The proposal on gradual funding of core staffs by the policy organs (Committee of Ambassadors) adopted
Milestone 4.1.1e	Reviews of capacities, structures and operational processes (self-assessment and external assessment, preferably part and complementary to ISAP)
Milestone 4.1.1f	Action M&E system including gender indicators of peace and security programmes/mainstreaming fine-tuned
4.1.1.1	IGAD P&S Human resource and implementation effectiveness assessment including recommendation
4.1.1.2	Improved working modalities/processes & staffing structure presented for decision of the IGAD Executive Secretary
4.1.1.3	Develop an operational manual to improve the systems and processes to promote effective synergies and coordination operating procedures
4.1.1.4	Implementation new modalities that strengthen management and human resources system complementary to ISAP and the implementation of the EU seven pillar assessment recommendations.
4.1.1.4.A	Digital Data Transformation
4.1.1.5	Develop and implement a comprehensive tailored capacity building/staff development program for IGAD P&S staff including gender mainstreaming
4.1.1.6	IGAD secretariat propose to and advocate with IGAD Member States gradually funding for core staffing/functions
4.1.1.7	Implementation of MSs decision on core staffing
4.1.1.8	Regularly reviews of capacities, structures and operational processes (self-assessment and external assessment)
4.1.1.9	Fine tuning the M&E system for the project including gender indicators in peace and security programmes/ mainstreaming
4.1.1.10	Strengthening internal coordination among P&S programmes and with other IGAD programmes
Work Package (WP) 4.1.2	Effective funding mechanism in support of peace and security initiatives
Milestone 4.1.2a	Proposal for adjusted and new funding/grant mechanisms for RRF, Mediation, country specific engagements, and women empowerment initiatives
Milestone 4.1.2b	Decision on interim funding mechanism for RRF (adjust current system or use alternative system)
4.1.2.1	Assessment of and development of a proposal for adjusted new funding/grant mechanisms for the RRF, Peace Fund, and Country specific engagements (such as South Sudan and Somalia) and women empowerment initiatives
4.1.2.2	Consultation with IGAD members and approval by IGAD ambassadors of the proposal for funding mechanisms to implement IGAD initiative in regards to Peace building
4.1.2.3	Decision on interim funding mechanism for RRF and country specific engagements (adjust current system or use alternative system)
4.1.2.4	Operationalization of revised funding/grant mechanism
Result 4.2	IGAD's position strengthened as regional organization to oversee and coordinate peace and security interventions and programmes in the region with a special attention to women in peace and security
Work Package (WP) 4.2.1	Establishment of partnership

Milestone 4.2.1a	Report of the assessment and review of existing partnership status and exploration of potential partnerships with various institutions in support of IGAD Peace and Security strategy made
4.2.1.1	Assessment and review of existing partnership status and exploration of potential partnership with various institutions in support of IGAD P&S strategy
4.2.1.2	Establishment / strengthening of partnership with international, regional, national and local organizations and research institutions engaged in early warning and early response, mediation and/or in addressing transnational security threats
4.2.1.3	Bi-annual meetings with partners
Work Package (WP) 4.2.2	Relation between IGAD P&S and MSs
4.2.2.1	Bi-annual consultative meetings with IGAD policy organs and relevant authorities of national governments to discuss implementation of the strategy
4.2.2.2	Bi-annual meetings with IGAD Committee of Ambassadors on Peace and Security issues
4.2.2.3	Annual Regional dialogue on peace and security strategic issues
Work Package (WP) 4.2.3	Support Women in Peace initiatives such as implementation of 1325 and 1820, the IGAD Women's Forum, and policy level dialogue
Milestone 4.2.3a	Operationalised IGAD women's forum
4.2.3.1	Operationalize the IGAD Women's Forum
4.2.3.2	Technical assistance to MS in developing and implementing National Action Plans on UNSCR 1325 incl capacity development support
4.2.3.3	Initiate and implement high level Ministerial meeting on Women in peace
4.2.3.4	Conduct Gender Analysis of the IGAD Peace and Security Strategy, review & adjust Gender indicators, and support mainstreaming processes
Work Package (WP) 4.2.4	Communication
Milestone 4.2.4a	A comprehensive IGAD communication strategy for Peace and Security Division and units validated
4.2.4.1	Design and validate a comprehensive communication strategy to peace and security, in line with IGAD communication strategy and implement
4.2.4.2	Communication and visibility activities according to the EU guidelines
4.2.4.3	Equipment for communication visibility such as digital camera, audio visual and related
Work Package (WP) 3.4.1	Implementation Capacity Development
3.4.1.1	Project Implementation Experts

*Lines highlighted in beige are new to this addendum